

Empowering Secure Agile Teams

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Telenor Software Lab

Solutions Engineering (9 ppl.)

- Quality Assurance/Test
- Continuous Integration
- Facilities Management
- Security/Privacy

Client Team (8 ppl.)

- Client logic
- Web, Native Mobile, Legacy

TSL

Operations (4 ppl.)

- Remote/Local Storage
- Remote/Local Hosting
- Local Infrastructure

Backend Team (4 ppl.)

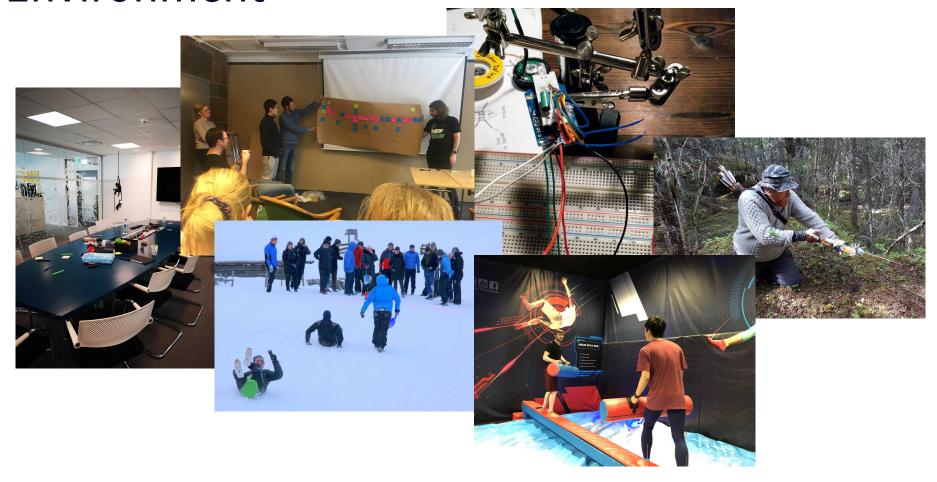
- Business logic
- Client endpoints (proxy)
- Authentication/Authorisation

Marketing (2 ppl.)

- Product Strategies
- A/B Testing
- Customer communications



Work Environment

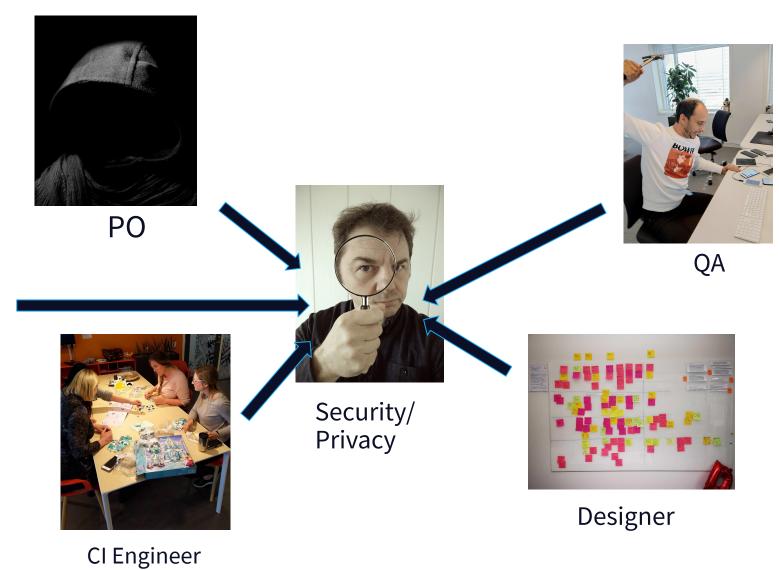




Roles



Developer



~

Security Processes in Agile

1. Situation / Challenges

2. Implications / Consequences

3. Solution / Plan of Approach



Challenges

Situation / Observation

- Lacking documentation on security-/privacy requirements (specific for the business)
- Continuous Delivery/Continuous Deployment
- Agile manifesto "dictates" (feature) ownership (PO)
- Security features are difficult to understand
- Security is "outside our control"/Not my job

Implication / Consequences

- Difficult to verify adequate security-/privacy coverage
- Difficult to communicate need for a security focus
- Difficult to place responsibility for sufficient control
- Need for continuously reviewing the design
- Cannot wait for an open time slot with specialists
- Security/Privacy (features) should be "owned" by the PO?
- E.g. technical complexity frightens PO from addressing
 -> assumptions are made on coverage
- Wait until someone else fixes the problem



Security Requirements

End User Req. Company Req.

- Control (confidentiality, integrity)
- Availability
- Privacy (Authorisation)

Laws and Regulations

- Governance
 - Confidentiality/Sourcing
- Data Regulation Authorities (National/International)
 - o GDPR

Best Practices

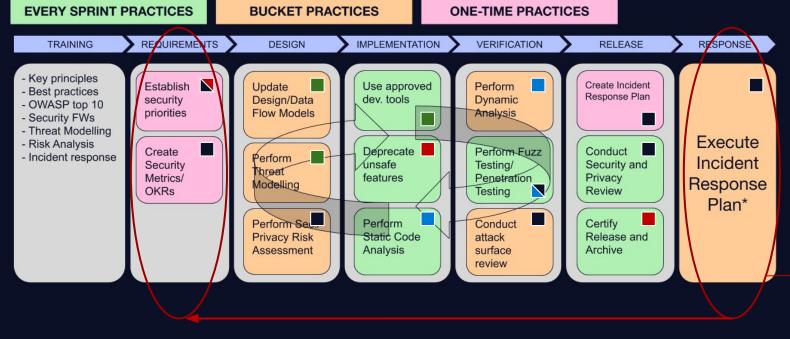
- Coding guidelines
- Test methods
- Data classification

Lessons Learned

- Incident reports
- Static Analysis
- Dynamic Analysis/Testing







Performers/ Stakeholders

Product Team

Developers

Test/QA

Security Team

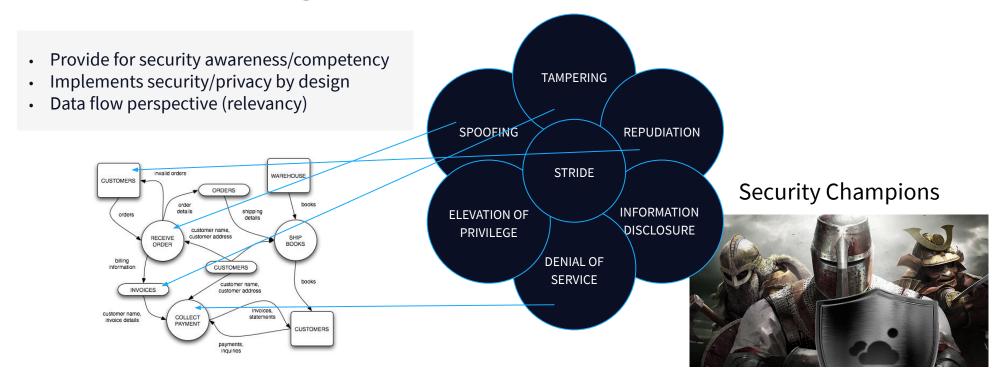
Lessons Learned!!

telenor

v. 0.9.1a



Threat Modelling



Conclusion: Allows the developers to discover threat earlier!



Risk Assessment and Mitigation Planning

Triggered by (static) security requirements

- Doesn't necessarily have to be a relevant risk at the time
- Requirements may change as security awareness matures

Risk II	D Use Case/Identified Risk	Category	Likelihood	Impact	Risk Rating	Risk Response	Response Action	Response Executed	
R-03	Capture is used for spreading malware	Cyber Security	· 2	- 3		Mitigate	Term of services explains that uploading malware is illegal and t there might exist malicious content which the end user might be affected by		

Triggered on incidents

- Relies on bad stuff happening -> #notonmywatch
- Only discovered when bad stuff happens!!

Risk II	Use Case/Identified Risk	Category	Lik	elihood Imp	pact	Risk Rating	Risk Response	Response Action	Response Executed	
R-81	Personal data is unintendedly enclosed as shares/albums to third party analysis tool as a result of web application crash.	Privacy		1 -	2 -		Mitigate *	Capture will hash the share/album URL in crash reports.	YES	CAPWEB-1551

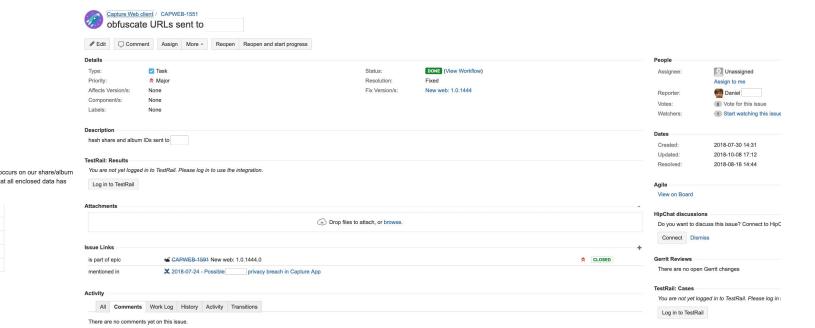


Tracking changes

privacy breach in Capture App

2018-07-24 - Possible

Created by Frank Aakvik,	last modified on Aug 2	4, 2018								
0. Oncall ticket										
N/A										
Duration of ir	ncident									
Start of incident	2017 (since we st	arted using								
Incident noticed	July 24, 2018									
Work started	July 24, 2018									
Incident resolved	July 24, 2018 (wil	I be pushed to production in two weeks time)								
Total duration	> 6 months									
2. Description										
is used for transcription is used for transcription is used for transcription is used for transcription is used for transcription.	the share/album ID		scation of URLs sent to When an error or nclosing personal data. A mitigating factor is that							
User group affected		Any user who shares photos which is subsequently	viewed on the web when the web application crashes.							
What errors did the cust	omers experience?	Sender (owner) - none. Receiver (viewer) - browser page content crash.								
Loss or disclosure of cu	stomer data	Data possibly disclosed with 3rd party and internal developers (receiving the error report)								
Approx. # of customers	affected	8 to 10 per week, since March 2018 (for share)								
Approximate revenue im	pact	low (possibly none)								
5. Resolution										
Implemented a privacy filter	on to hide URI	information in reports. URL's won't be saved if they	contain IDs of shares or albums in them.							
Suggestions for faster res	olution									
Nothing could have been do	one to resolve this mat	er quicker.								
6. Analysis of the in	cident									
The URL disclosure is a feat	ture in Captu	re could have done a threat modelling exercise to ma	p the possible risk beforehand.							
7. Short term Action	Mama									
		ve entity ID's in them.	URLs sent to DONE							
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8. Long term Action	Items									
Do threat modelling before u	utilising new tools and	features.								





2019 OKRs

Objective: Spread security awareness (identify and report).

KR: Complete a security "hackathon"

KR: Number of identified incidents that are actual threats = 100%

KR: Register relevant security tests for all managed modules

Objective: Integrate security management into development process

KR: Compete 1 threat modelling workshop with all Security Champions

KR: Introduce static code analysis for all managed repositories

KR: Create tests for all identified threat scenarios

KR: Complete risk assessment and mitigation planning with all employees

